



Certificate of Membership

This is to certify that

Pelican Healthcare Limited

is a member of the
British Healthcare Trades Association
and has undertaken to abide by the
BHTA Code of Practice

A handwritten signature in black ink, appearing to read 'William E. Lee', is written over a horizontal line.

Mr William Lee
Head of Policy and Compliance

Membership No. **0003877**

From: **1 December 2021**

To: **30 November 2022**

British Healthcare Trades Association
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